

NIPISSING UNIVERSITY

BOARD OF GOVERNORS MEETING

OPEN SESSION

November 14, 2019

The Open Session of the regular Board of Governors meeting was held on Thursday, November 14, 2019, at 5:30 p.m. in the President's Boardroom (F303).

Members Present: Tom Palangio, Board Chair
Karen Barnes
Marianne Berube
Paul Cook
Mike DeGagné
Hilary Earl
Ryan Hehn
Stuart Kidd
Toivo Koivukoski
Denyse Lafrance Horning
Joanne Laplante
Hannah Mackie
Bobby Ray
Judy Smith
Stephen Tedesco
Kathy Wilcox

Regrets: Fran Couchie
Karl Neubert
Tayler Sullivan
Rick Vanderlee

Invited Guests: Arja Vainio-Mattila
Debra lafrate
Jim McAuliffe
Pat Maher (via videoconference)
Pavlina Radia
Carole Richardson
Cristin Christopher
Mark Bruner
Kieran Peltier (MSc Candidate)
Charlotte Foster (NUSU Observer)
Shannon MacCarthy (NUSU Observer)
Christine Dowdall (University Secretary)

Observers: N/A

Recording Secretary: Abby Blaszczyk (Executive Assistant, President's Office)

1. Call to Order/Land Acknowledgment

The meeting was called to order at 5:35 p.m. The Board Chair offered a traditional land acknowledgement.

2. Declaration of Conflict of Interest

The Board Chair called for conflicts of interest concerning any of the agenda items. No such declarations were made.

3. Use of Recording and/or Broadcasting Devices

The Board Chair reminded everyone that the use of recording and/or broadcasting devices is prohibited during the meeting.

4. Consent Agenda

The following items were included on the consent agenda:

- i) Adoption of the September 12, 2019, Minutes (Open Session)*;
- ii) For Information Only:
 - (a) Committee Reports
 - 1. University Governance Committee
 - 2. Audit & Finance Committee
 - 3. Executive Committee
 - 4. Community Relations Committee
 - 5. Fundraising Committee
 - 6. Plant & Property Committee
 - (b) Reports from Other Committees
 - 1. Alumni Advisory Board

*The minutes from the September 12, 2019, Board meeting (Open Session) were removed from the consent agenda as an inaccuracy was identified. The minutes will be recirculated with the January agenda.

Resolution 2019-11-01: ***That the items included on the November 14, 2019, consent agenda for the Open Session of the Board of Governors meeting be adopted as amended.***

*Moved by Karen Barnes; seconded by Marianne Berube.
Carried.*

5. Adoption of Regular Agenda

Resolution 2019-11-02: ***That the Board of Governors adopt the November 14, 2019, open session regular agenda as circulated.***

*Moved by Stuart Kidd; seconded by Kathy Wilcox.
Carried.*

6. Chair's Remarks

The Board Chair welcomed Dr. Hilary Earl as the newly elected Faculty (Senate) representative on the Board. He also thanked both Rose Jawbone, former NUICE representative, and Jade Nighbor, former Alumni Board representative, for their service to the Board. The Board will be notified once replacements for these two positions are determined by their respective bodies.

Board members were reminded of the annual Holiday Gathering that will take place on November 27.

7. Presentation: Youth Development Through Sport and Physical Activity – Dr. Mark Bruner

Dr. Mark Bruner, Professor in the School of Physical and Health Education and Canada Research Chair (Tier II) in Youth Development through Sport and Physical Activity, was invited to highlight the ongoing research and work being completed by his team. Dr. Bruner spoke to his many research projects, including a 'Longitudinal Study examining School Sport Participation and Mental Health,' as well as the influential role of coaches, peers and parents in sports.

Dr. Bruner welcomed Kieran Peltier, MSc Candidate, to speak to the ongoing work with Indigenous youth which focuses on Indigenous youth development through sport and physical activity. Dr. Bruner and Kieran continue to work with different groups within Indigenous communities in the North to utilize sport as a means to combat issues such as substance abuse and suicide.

Following the presentation, several questions were raised, including how best to address the negative side effects of parental pressure on young athletes. Dr. Bruner noted the importance of an organizational approach and the benefits of mandating 'acceptable behaviour' courses for all parents. In response to a question regarding his vision for future plans, Dr. Bruner focused on the importance of mental health literacy and the opportunity to work collaboratively with the community.

8. Chancellor's Remarks

The Chancellor highlighted several events he recently attended, including the Scholar Practitioner Program Convocation, the Annual Service Awards ceremony that celebrates staff and faculty, and the Conquer the Escarpment event, a fundraiser for the Shelby Dickey Memorial Fund. Dr. Cook extended his thanks to Dr. Toivo Koivukoski and the Nordic Ski Team for their involvement with this successful fundraising event in memory of their late teammate.

The Chancellor is on the organizing committee for the annual military appreciation hockey games which will see both men's and women's teams from Nipissing in action this year. Monies raised at these events will support military and veteran families in the community. The Chancellor encouraged Board members to attend both games, which are scheduled for January 4 and January 18, 2020.

9. President's Remarks

The President began his remarks by addressing the importance of mental health on the student experience. He acknowledged that Nipissing's commitment and investment in Student Services on campus is strong, which translates directly to the overall well-being of our students.

Dr. DeGagné spoke to a number of recent events that took place on campus including the launch of the Sparrow Experiential Learning Centre, a three day Land and Resource Forum, and the annual Fall Open House. Community events that were highlighted included the third annual North Bay Science Festival that took place on campus and the Pinty's Grand Slam curling event that took place at Memorial Gardens.

The President reported on a number of key meetings that took place this fall, including a breakfast meeting with MPP Ross Romano, the new Minister of Colleges and Universities. The University impressed upon the Minister the importance of the Northern Sustainability Fund to the institution, and the University was recently informed that the University will be made whole with regard to the loss of tuition revenue that resulted with the provincial government's changes to the tuition fee framework.

Initial discussions for the upcoming Strategic Mandate Agreement 3 (SMA3) have begun, and the President thanked Stephen Tedesco, Director of Institutional Research and Planning, as well as the staff in the Registrar and Finance offices for ensuring the institution was well prepared going into the discussion. The SMA3 is an agreement between Nipissing University and the provincial government that will highlight our institutional priorities. Unlike former SMAs, the SMA3 will include performance measures that will be tied directly to our funding.

The President invited Dr. Denyse Lafrance Horning to speak to the upcoming Lakers Break the Ice on Mental Health event. Dr. Lafrance Horning reported that her Sport Marketing class has teamed up with Lakers Hockey to host this annual event in support of mental health in the North Bay community. Event proceeds benefit the Community Counselling Centre of Nipissing and the NU Listens program, and Board members were encouraged to attend.

10. Vice-President's Remarks

The Provost and Vice-President, Academic & Research (PVPAR) introduced Dr. Pat Maher, Nipissing University's first Dean of Teaching. Dr. Maher is a recipient of the 3M National Teaching Fellowship, Canada's most prestigious recognition of excellence in educational leadership and teaching at the postsecondary level, and he has a strong interest in outdoor education and experiential learning.

With respect to the SMA3 negotiations, the Provost invited those interested in learning more to attend a community presentation on November 21 at 11:30 a.m.

Finally, the Provost reported that she is continuing to work on international efforts and will be returning to India this month with the Associate Registrar, Recruitment.

11. Deans' Remarks

The Dean of Education and Professional Studies (EPS) highlighted the recent convocation ceremony for the Indigenous Classroom Assistant Diploma Program, held on-site in Williams Lake, BC. The program is becoming increasingly well known throughout Canada, with work being done to deliver the same program to a variety of communities into 2020. With respect to the Ontario Government's requirement for newly graduated teachers to pass a math proficiency test, conversations are ongoing between the ministry, the Council of Ontario Universities and the Education Quality and Accountability Office on next steps.

The Dean of Arts and Science welcomed Dr. Cindy Peltier as the newly appointed Associate Dean of Arts and Science. The Dean looks forward to working with Dr. Peltier, who brings a wealth of experience and knowledge to the Faculty.

The Faculty of Arts and Science has launched the First Year Foundations pilot program. The program, which is funded by MCU, combines transformative, experiential and transitional learning that integrates Indigenous ways of knowing into the course curricula.

The Dean shared a number of events that her faculty was involved in, and she highlighted several accomplishments by a variety of faculty members. The Dean thanked Dr. Hilary Earl and Dr. Stephen Connor who were instrumental in the establishment of the new War, Atrocity and Genocide Centre.

The Dean of Graduate Studies noted the recent completion of Canada Research Chair renewal applications. Nipissing University currently holds four chairs and has recently been granted an additional one. The Dean will provide another update when the renewal process is complete. Ten major grant submissions were completed at the end of October, with outcomes expected at the end of March 2020.

The Dean reported that Graduate Studies and External Relations are working together to formulate a plan on how to celebrate the successes of our researchers, including those who are successful in grant funding applications.

The Dean of Teaching joined the meeting virtually from Spokane, WA, where he was attending the annual conference of the Association for Experiential Education. In his first six weeks at Nipissing University, Dr. Maher has met with faculty, departments, administration, students and the four teaching chairs in order to develop a plan for moving forward. He has approached two faculty members to stand for the D2L Award for Innovations (STLHE), and he is encouraging several past recipients of the Dave Marshall Leadership Awards to consider a nomination to the 3M National Student Fellowship.

12. Enrollment Update – Registrar

As of November 1, headcount sits at 4,726, and FTE at 1,941, which is ahead of last year and tracking as projected. International recruitment remains a priority with 41 current students and an additional intake coming in January. In response to a question raised at the last meeting concerning Indigenous enrollment, the Registrar noted that Nipissing has 380 self-identified Indigenous students, amounting to 7.6% of total enrollment. Recruitment efforts continue, with successful attendance at both the Ontario University Fair and the Fall Open house.

Several questions were raised regarding the intake of international students, with a main theme being supports for both students and faculty. The Registrar noted that her office continues to work closely with Student Development Services to ensure students receive the supports they require for a successful transition. As the number of international students grows, services are expected to expand. It is expected that faculty training will be available, as well.

13. Question Period

The Board Chair called for suggestions to aid the Board in communicating, both internally and externally. A recommendation was made to provide new Board members with a legend of terms that would not necessarily be common knowledge outside of a post-secondary setting.

The Chancellor expressed his appreciation for presentations by faculty members such as the one today by Dr. Mark Bruner. A discussion ensued regarding how to better communicate to the general public the successes of faculty research that is on-going at Nipissing. It was noted that External Relations plans to meet with community partners in one-on-one settings in order to understand how the community wants to receive information.

A question was raised regarding the reference in the minutes of the last Community Relations Committee meeting regarding 'Town and Gown' initiatives and what "a shift to community" might look like. It was explained that in the past, Town and Gown has encompassed the relationship between the University and the municipality. The scope of the initiative has grown to include Canadore College and other stakeholders such as the Home Owner's Association and NUSU. The group continues to work on removing the negative stigma around students and focusing on the positive initiatives within the community.

14. Board Representatives on Other Committees/Bodies

Nipissing University Student Union

The President of NUSU extended her thanks to Board members for their donations to the Student Food Bank. She also provided a sampling of recent events, including the upcoming Wellness Week, an event that focuses on accessible education for all, and the Santa Claus parade. She congratulated the City of North Bay, Science North and Nipissing University on a successful Science Week collaboration.

Joint Committee of the Board and Senate on Governance

The Joint Committee is scheduled to meet on December 13, 2019.

15. Other Business

No other business was discussed.

16. Next Meeting Dates/Adjournment

The next Committee Meeting Day is scheduled for December 9, 2019.

The next meeting of the Board of Governors is scheduled for January 16, 2020.

Resolution 2019-11-03: ***That the Open Session of the Board of Governors' regular meeting now adjourn.***

*Moved by Marianne Berube; seconded by Stuart Kidd.
Carried.*

Open session adjourned at 7:23 p.m.

President & Vice-Chancellor/Secretary of the Board

Board Chair

NIPISSING UNIVERSITY BOARD OF GOVERNORS MEETING

OPEN SESSION

November 14, 2019

5:30 p.m. – Nipissing University Board Room (F303)

AGENDA

Zoom Connection for Virtual Attendance: <https://zoom.us/j/661224813>

- 1. Call to Order/Land Acknowledgement**
- 2. Declaration of Conflict of Interest**
- 3. Use of Recording and/or Broadcasting Devices**
- 4. Consent Agenda**
 - i. Adoption of the September 12, 2019, Minutes (Open Session);
 - ii. For Information Only
 - (a) Committee Reports
 1. University Governance Committee
 2. Audit & Finance Committee
 3. Executive Committee
 4. Community Relations Committee
 5. Fundraising Committee
 6. Plant & Property Committee
 - (b) Reports from Other Committees
 1. Alumni Advisory Board

Resolution: *That the items included on the November 14, 2019, consent agenda for the Open Session of the Board of Governors meeting be adopted as circulated.*

5. Adoption of Regular Agenda

Resolution: *That the Board of Governors adopt the November 14, 2019, Open Session regular agenda as circulated.*

- 6. Chair's Remarks**
- 7. Presentation – Dr. Mark Bruner: Youth Development through Sport and Physical Activity**
- 8. Chancellor's Remarks**
- 9. President's Remarks**

10. Vice-President's Remarks

- Provost and Vice President, Academic & Research

11. Deans' Remarks

12. Enrollment Update – Registrar

13. Question Period

14. Board Representatives on Other Committees/Bodies

- Nipissing University Student Union
- Nipissing University Indigenous Council on Education
- Academic Senate
- Joint Committee of the Board and Senate on Governance

15. Other Business

16. Next Meeting Dates/Adjournment

Resolution: *That the Open Session of the Board of Governors' regular meeting now adjourn.*

Time: _____

NIPISSING UNIVERSITY

BOARD OF GOVERNORS MEETING

OPEN SESSION

September 12, 2019

The Open Session of the regular Board of Governors meeting was held on Thursday, September 12, 2019, at 5:30 p.m. in the President's Boardroom (F303).

Members Present: Tom Palangio, Board Chair
Karen Barnes
Fran Couchie
Mike DeGagné
Ryan Hehn
Rose Jawbone (via Zoom)
Stuart Kidd
Toivo Koivukoski
Denyse Lafrance Horning
Joanne Laplante
Hannah Mackie
Karl Neubert
Jade Nighbor
Bobby Ray
Judy Smith
Tayler Sullivan
Stephen Tedesco
Rick Vanderlee
Kathy Wilcox

Regrets: Paul Cook
Marianne Berube
Marcus Tignanelli

Invited Guests: Cheryl Sutton
Arja Vainio-Mattila
Renee Hacquard
Casey Phillips
Debra lafrate
Jim McAuliffe
Pavlina Radia
Carole Richardson
Charlotte Foster (NUSU Observer)
Christine Dowdall (University Secretary)

Observers: N/A

Recording Secretary: Abby Blaszczyk (Administrative Assistant, President's Office)

1. Call to Order/Land Acknowledgment

The meeting was called to order at 5:30 p.m. The Board Chair offered a traditional land acknowledgement.

2. Declaration of Conflict of Interest

The Board Chair called for conflicts of interest concerning any of the agenda items. No such declarations were made.

3. Use of Recording and/or Broadcasting Devices

The Board Chair reminded everyone that the use of recording and/or broadcasting devices is prohibited during the meeting.

4. Consent Agenda

The following items were included on the consent agenda:

- i. Adoption of the June 6, 2019, Minutes (Open Session)

Resolution 2019-09-01: ***That the items included on the September 12, 2019, consent agenda for the Open Session of the Board of Governors meeting be adopted as circulated.***

*Moved by Hannah Mackie; seconded by Karen Barnes.
Carried.*

5. Adoption of Regular Agenda

Resolution 2019-09-02: ***That the Board of Governors adopt the September 12, 2019, open meeting agenda as circulated.***

*Moved by Ryan Hehn; seconded by Fran Couchie.
Carried.*

6. Chair's Remarks

The Board Chair welcomed members of the Board to a new academic year and extended his thanks for their continued commitment to Nipissing University.

7. Presentation of Draft Audited Financial Statements – Cheryl Sutton, VPFA

The Vice-President, Finance & Administration noted that KPMG provided a clean opinion on the financial statements. The VPFA delivered a high-level review of the statements, explaining that a detailed review was conducted at the September meeting of the Audit & Finance Committee. Following the review, the following resolution was put forward:

Resolution 2019-09-03: ***That the Board of Governors accept the recommendation of the Audit & Finance Committee to approve the Consolidated Audited Financial Statements for the year ended April 30, 2019, as presented.***

*Moved by Karen Barnes; seconded by Judy Smith.
Carried.*

8. Chancellor's Remarks

No report.

9. President's Remarks

The President announced the passing of a Nipissing University Masters student and Laker's athlete. As the student was just days from defending her thesis, the Senate Executive approved the granting of her Master of Science degree in Kinesiology posthumously.

President DeGagné highlighted several activities since the Board last met, including the completion of Nipissing University's first Summer Indigenous Institute, a month-long program that offered an academic transition to Indigenous students who were entering university at Nipissing, Lakehead, Algoma or Laurentian this fall. Other items of interest he touched on included his participation in a Universities Canada led event entitled Perspectives on Reconciliation, the success of this year's annual Board Retreat that saw a presentation from key note speaker Ralph Nilson (former President of Vancouver Island University), the President's participation in a citizenship ceremony in Sudbury where several individuals from various parts of the world were sworn in as new Canadians, and the upcoming launch of the President's Steering Campaign Committee, a group of individuals who, together, will provide advice and support as the University's fundraising campaign builds momentum.

10. Vice-President's Remarks

The Provost and Vice-President, Academic & Research (PVPAR) spoke to the development of the institution's first strategic enrollment plan, which has seen participation from Deans, the Registrar's Office, Institutional Planning and members of both faculties. She described the process as one that will allow the University to set goals towards becoming an institution that is functioning at full capacity.

The PVPAR also reported that bargaining with the Full-time Academic Staff Bargaining Unit continues, with the two sides scheduled to meet with a conciliator tomorrow.

The Vice-President, Finance & Administration (VPFA) formally welcomed Renee Hacquard, Director of Finance, to Nipissing University. Ms. Hacquard has been working alongside the Treasury Board Secretariat as the Province's Internal Audit Division completes their audit of Nipissing University. The auditors are expected to complete their fieldwork in the coming weeks.

The Assistant Vice-President, Students (AVPS) congratulated the Nipissing University Student Union (NUSU) on a successful Frosh and Laker's Orientation week. The AVPS and NUSU continue to work closely to navigate the newly implemented opt in/opt out fee structure as laid out by the Ontario Government.

As a required process outlined by the government, an extensive review of the Sexual Violence Prevention, Support and Response Policy for Students, was completed. Following the review, the policy name was amended, as well as some language and definitions, for clarity. The reworked policy was brought to the Board for approval, and the following motion was made:

Resolution: 2019-09-04: ***That the Board of Governors approve the Sexual Violence, Support and Response Policy for Students as presented.***

*Moved by Hannah Mackie; seconded by Ryan Hehn.
Carried.*

A question was raised regarding the response to the NU Promise. The AVPS noted that this is the first full year that the NU Promise will be implemented as a recruitment tool, and we will have more accurate outcomes to share next year.

11. Deans' Remarks

The Dean of Education and Professional Studies (EPS) noted that due to the recent organizational restructuring, her portfolio has been amended to include Business, the School of Criminology and Criminal Justice, Social Work and Nursing. She reported that enrollment numbers are strong across all programs, particularly in Education where numbers have almost doubled over last year. An update was provided on the implementation of a required math test for graduating Bachelor of Education students applying for accreditation. Conversations are ongoing, and students will continue to be well supported through the process.

The Dean announced that the grand opening of the Sparrow Family Experiential Learning Centre will take place October 4, 2019. Board members are encouraged to attend.

The Dean of Arts and Science spoke to the success of the annual Arts and Science Retreat, which focused on topics such as Indigenization, student engagement and faculty structure. She also noted that this year will see the implementation of the First Year Foundations Program.

The Dean of Graduate Studies reported that over fifty new graduate students were welcomed to campus this fall, and many of them participated in a successful grad orientation event. There are approximately 160 graduate students at Nipissing University, and the Dean highlighted the importance of ongoing grant support to fund the success of these students and student researchers. With regard to tri-agency funding, he reported that Nipissing faculty members received a total of \$837,535 in new funding in 2019.

12. Enrollment Update – Registrar

The Registrar reported a significant increase in applications, offers and acceptances when compared to last year. Of significance, the Ontario high school applicant pool saw an almost 25% increase, compared to the provincial average increase of 4.5%. We have also seen an increase in applicants choosing Nipissing University as their first choice which most often translates to enrolment. Numbers are also ahead in FTEs and headcount when compared to last year's numbers.

The recruitment team continues to focus on tailored communication, revamped marketing tools and additional events for the coming academic year. Because of the team's great work, we expect to continue to see increases in applications and acceptances.

A request was made to provide year over year comparison of Indigenous student numbers at the next meeting of the Board.

13. Question Period

A question was raised regarding commissions paid to those recruiting in India on behalf of Nipissing. The PVPAR responded that any money paid to the agents is directly related to the number of students they send us. No money is paid out before the international students have paid their fees.

There were no further questions.

14. Committee Reports

Audit & Finance Committee – *Karen Barnes, Committee Chair*

The Committee Chair reported that the first committee meeting of the academic year was held this past weekend at the annual Board Retreat where the Audited Financial Statements were reviewed in depth.

15. Board Representatives on Other Committees/Bodies

Nipissing University Student Union

The President of NUSU reported on the great success of Frosh Week and orientation week. She stated that Nipissing University students raised almost \$10,000 during the Shinerama campaign, which is an annual fundraiser that sees postsecondary students come together in support of Cystic Fibrosis Canada. Several activities that were held throughout orientation week were highlighted as well, including a Grad Studies Trivia Night and the Bachelor of Education Orientation. With regard to the progress of the Student Centre building, it was announced that the project is still on track for a proposed Fall 2020 opening.

NUSU, in collaboration with the Canadore College Student Union, will be hosting a debate on campus for the local candidates in the federal election campaign. A question was raised regarding how students vote when they are outside of their riding, and the Assistant Vice-President, Students noted that, for students who live in residence, a proof of residence letter can be provided to them upon request.

Alumni Advisory Board

The President of the Nipissing University Alumni Advisory Board (NUAAB) announced the launch of a new mentoring app called '10,000 Coffees' which will encourage networking between alumni and current students with common interests and goals. The NUAAB has also approved the recent addition of a health insurance plan for Nipissing Alumni. The new plan will offer a more competitive return than the former plan. Board of Governors members will be receiving invitations to Homecoming in the coming days, and all members were encouraged to participate by attending as many events as possible.

16. Other Business

Dr. DeGagné reiterated that invitations to Homecoming events will be forthcoming, and Board members will have no associated costs.

President's Goals and Priorities for 2019/20

As approved by the Executive Committee, the President listed his goals and priorities for the 2019/2020 academic year. The areas of focus will be as follows: the development of a new strategic plan for the institution; a continued focus on advancement and the fundraising campaign; building on the success of the 2018/19 recruitment season; exploring and fostering new initiatives for internationalization; and sustainability of the institution as the work towards a balanced budget continues.

17. Next Meeting Dates/Adjournment

The next Committee Meeting Day is scheduled for October 21, 2019. It was noted that October 21 is Election Day in Canada and, therefore, it was recommended that the Board consider moving the committee meetings to an alternate day. The President and the Chair agreed to take the suggestion under advisement, and Board members will be notified as soon as a decision is made.

The next meeting of the Board of Governors is scheduled for November 14, 2019.

Resolution 2019-09-05: ***That the Open Session of the Board of Governors' regular meeting now adjourn.***

*Moved by Karen Barnes; seconded by Ryan Hehn.
Carried.*

Open session adjourned at 6:40 p.m.

President & Vice-Chancellor/Secretary of the Board

Board Chair

NIPISSING UNIVERSITY BOARD OF GOVERNORS

GOVERNANCE COMMITTEE MEETING

OPEN SESSION

October 17, 2019

The Governance Committee met on Thursday, October 17, 2019, at 9:00 a.m. in the Nipissing University Board Room (F303).

Members present: Marianne Berube, Committee Chair
Mike DeGagné
Stuart Kidd
Judy Smith
Fran Couchie
Jade Nighbor
Tom Palangio
Rick Vanderlee
Cheryl Sutton (non-voting)
Christine Dowdall, University Secretary (non-voting)

Regrets: Paul Cook
Ryan Hehn
Hannah Mackie
Arja Vainio-Mattila (non-voting)
Charlotte Foster (non-voting)

Guests: Casey Phillips

Recording Secretary: Abby Blaszczyk (Executive Assistant, Office of the President)

1. Opening Remarks/Call for Conflicts of Interest

The meeting was called to order at 9:07 a.m. The committee chair called for any conflicts of interest; no such declarations were made.

2. Election of Committee Vice-Chair

The role of the Committee Vice-Chair was reviewed and Fran Couchie subsequently agreed to assume the role of Vice-Chair of the University Governance Committee.

3. Review of Committee Terms of Reference

The terms of reference for the committee were reviewed. It was noted that the committee is responsible for “initial and ongoing professional development of all Board members.” A discussion followed about what that means and how best to support Board members with appropriate learning opportunities and support.

4. Review of Annual Work Plan

The draft work plan was reviewed and discussed, including the scheduled Bylaws review to be completed this year.

A question was raised regarding the effectiveness of the annual Board evaluation survey. It was noted that seven Board members responded to the survey in June of 2019, which, while very low, was still an improvement over previous years. Several evaluation methods were discussed at length, including personalized phone calls from the Board Chair and reviews at the end of each meeting. The pros and cons of each suggestion were debated, and the evaluation process will be revisited throughout the year.

5. Status of LGIC Appointments

An update on the status of the Board's three vacant LGIC appointments was provided. We are waiting for the Province to appoint individuals to these vacancies, and we continue to follow-up on a regular basis requesting action.

6. Board Evaluation Survey – 2018/19 Results

See agenda item #4 for further discussion on this topic.

The 2018/19 evaluation survey results were reviewed, including comments about the length of Board meetings. A suggestion was made to put a time restriction on each agenda item, but it was generally agreed that this could limit proper discussion. It was pointed out that the length of Board meetings was addressed last year with the introduction of a consent agenda, which has helped to shorten the meetings. Following much discussion, it was agreed to trial alternatives to the provision of oral reports by the Deans.

7. Board Bylaws – 2019/20 Review

A full review of the Board Bylaws is scheduled for this academic year. It was suggested that a small sub-committee be struck in order to assist the Committee Chair in reviewing the document and drafting recommended revisions. The time commitment and expectations of the committee were reviewed, and Dr. Mike DeGagné and Stuart Kidd offered their assistance.

A committee member raised the question of whether or not an external review had ever been completed. The Committee Chair noted that both the Board of Governors and Senate bylaws were evaluated at length when the Joint Committee on Governance was originally formed.

8. Other Business

No other business was discussed.

The meeting adjourned at 9:58 am.

Recording Secretary

Chair of Governance

NIPISSING UNIVERSITY BOARD OF GOVERNORS

AUDIT & FINANCE COMMITTEE MEETING

OPEN SESSION

October 17, 2019

The Audit and Finance Committee met on Thursday, October 17, 2019, at 10:30 a.m. in the Nipissing University Board Room (F303).

Members Present: Marianne Berube, Committee Vice-Chair
Karl Neubert
Mike DeGagné
Tom Palangio
Tayler Sullivan
Stephen Tedesco
Rick Vanderlee
Arja Vainio-Mattila (non-voting)
Cheryl Sutton (non-voting)
Christine Dowdall, University Secretary (non-voting)

Regrets: Karen Barnes, Committee Chair
Paul Cook

Guests: Renée Hacquard, Director of Finance
Casey Phillips, AVP Students
Debra Iafrate, Registrar

Recording Secretary: Abby Blaszczyk (Executive Assistant, Office of the President)

1. Welcoming Remarks/Calls for Conflicts of Interest

The meeting was called to order at 10:35 a.m. and, in the absence of the committee chair, was chaired by the committee vice-chair who called for any conflicts of interest; no such declarations were made.

2. Enrolment Update

The Registrar provided an update on enrolment. As of October 17, 2019, applications, offers and acceptances were all up in comparison to last year's numbers. Several questions were raised, including which specific programs are seeing increases in enrolment. While Education saw the greatest growth in numbers, the Masters of Science in Kinesiology, Psychology, Bachelor of Science and Nursing all saw significant increases.

Recruitment has already begun for fall 2020, including the unveiling of Nipissing's rebranded booth at the Ontario University Fair. The Fair saw over 130,000 attendees over three days.

3. 2019-20 Year-to-Date Financial Results

The VPFA reviewed the 2019/20 year-to-date financial results. She noted that government grants remain on track, and we continue to wait on news regarding the Northern Sustainability Grant. Additionally, the VPFA reviewed investment income, salaries and tuition. While there has been a significant increase in enrolment in the Bachelor of Education programs, this is offset by the 10% tuition decrease implemented by the Provincial Government.

A discussion ensued surrounding the recruitment process, and the Registrar noted that while the high school market remains a key focus, there has also been a shift in focus to mature, transfer and international students.

4. Cash Flow Projections

The VPFA reviewed the cash flow projections. She noted the projections will continue to be updated as the budget is refined.

5. Research Update

The Dean of Graduate Studies and Research provided an update on the research grant activity from 2013 to present. He noted that in 2019-20, Nipissing has already secured \$2.7 million in research grants, and work is continuing to secure additional grants. Particular focus is being placed on securing grants from the Tri-Agencies (SSHRC, CIHR, and NSERC) as these grants increase the research support provided to the University. An enrolment update for Graduate Studies was also provided, and it was noted that while there was a significant increase in numbers for the Masters of Science in Kinesiology, there was a decrease in the Masters of Education program, due in most part to a concerted effort to assist students in completing their degree requirements.

Several clarification questions were raised. Pointing to the drop in Masters of Education numbers, a committee member asked if there might be an opportunity to look at other health-related graduate programs. The Dean of Graduate Studies and Research noted that ongoing work is being done to open up the MEducation program to encompass multiple streams of education which could include the health sector.

6. Other Business

There was no further business.

The meeting adjourned at 11:11 a.m.

Recorded by: _____
Executive Assistant, Office of the President

Approved by: _____
Committee Vice-Chair

BOARD REPORT
As at 10/08/2019
For the period ended 08/31/2019

	Actual YTD	Annual Budget	Variance \$ (Actual YTD - Annual Budget)	YTD Actual as a % of Annual Budget	Actual PYR	Annual Budget (Previous Year)	PYR Actual as a % of PYR Annual Budget	Variance \$ CY to PY	Variance % CY to PY	
Revenue										
Government Grants	\$ 11,104,609	\$ 37,301,609	\$ (26,197,000)	30%	\$ 12,604,610	\$ 38,802,090	32%	\$ (1,500,000)	-12%	1
Student Fees - Tuition	\$ 25,239,079	\$ 27,741,324	\$ (2,502,245)	91%	\$ 26,565,901	\$ 25,943,362	102%	\$ (1,326,822)	-5%	2
Student Fees - Other	\$ 1,745,626	\$ 2,355,450	\$ (609,824)	74%	\$ 1,858,371	\$ 2,057,150	90%	\$ (112,745)	-6%	
Other	\$ 504,677	\$ 1,995,621	\$ (1,490,944)	25%	\$ 510,185	\$ 1,890,694	27%	\$ (5,509)	-1%	
Investment Income	\$ 33,019	\$ 230,000	\$ (196,981)	14%	\$ 100,213	\$ 160,000	63%	\$ (67,194)	-67%	3
Donations	\$ -	\$ 39,000	\$ (39,000)	0%	\$ -	\$ 39,000	0%	\$ -	0%	
Revenue Total	\$ 38,627,010	\$ 69,663,004	\$ (31,035,994)	55%	\$ 41,639,279	\$ 68,892,296	60%	\$ (3,012,270)	-7%	
Expenses										
Salaries and Benefits	\$ 16,952,553	\$ 54,801,488	\$ (37,848,935)	31%	\$ 17,571,533	\$ 53,898,992	33%	\$ (618,980)	-4%	
Operating	\$ 2,687,377	\$ 10,200,309	\$ (7,512,932)	26%	\$ 3,602,016	\$ 9,648,661	37%	\$ (914,639)	-25%	4
Scholarships and Bursaries	\$ 1,099,841	\$ 3,808,400	\$ (2,708,559)	29%	\$ 1,027,230	\$ 3,929,482	26%	\$ 72,612	7%	
Occupancy Costs	\$ 985,956	\$ 4,240,775	\$ (3,254,819)	23%	\$ 967,043	\$ 5,426,350	18%	\$ 18,913	2%	
Principal and Interest on Long Term Debt	\$ 333,205	\$ 1,005,940	\$ (672,735)	33%	\$ 507,103	\$ 1,135,739	45%	\$ (173,897)	-34%	5
Expenses Total	\$ 22,058,933	\$ 74,056,912	\$ (51,997,979)	30%	\$ 23,674,924	\$ 74,039,224	32%	\$ (1,615,992)	-7%	
Surplus (Deficit) Before Undernoted	\$ 16,568,077	\$ (4,393,908)	\$ 20,961,985	-377%	\$ 17,964,355	\$ (5,146,928)	-349%	\$ (1,396,278)	-8%	
Transfers										
Transfers to (from) other funds	\$ 7,619	\$ (1,892,903)	\$ 1,900,522	0%	\$ (699,806)	\$ (1,818,288)	38%	\$ 707,424	-101%	6
Transfers to (from) Internally Restricted	\$ 476,333	\$ 469,150	\$ 7,182	102%	\$ 518,710	\$ 530,867	98%	\$ (42,377)	-8%	
Transfers Total	\$ 483,951	\$ (1,423,753)	\$ 1,907,704	-34%	\$ (181,096)	\$ (1,287,421)	14%	\$ 665,047	-367%	
Total	\$ 16,084,126	\$ (2,970,155)	\$ 19,054,281	-542%	\$ 18,145,451	\$ (3,859,507)	-470%	\$ (2,061,325)	-11%	

Variance explanations from previous year for items over \$1M or 10%

- 1) Prior year grant revenue included funding for Greenhouse Gas. Teacher Stabilization Funding was higher in prior year
- 2) Tuition revenue lower due to 10% province mandated reduction
- 3) Due to decline in markets start of fiscal year
- 4) Decrease mostly due to timing of software licensing purchases (no anticipated permanent differences in budget)
- 5) Decrease due to debt restructuring
- 6) Variance due to timing

NIPISSING UNIVERSITY BOARD OF GOVERNORS

EXECUTIVE COMMITTEE MEETING

OPEN SESSION

October 17, 2019

A meeting of the Executive Committee of the Board of Governors was held on Thursday, October 17, 2019, in the Nipissing University Board Room (F303).

Members present: Tom Palangio, Committee Chair
Karen Barnes
Marianne Berube
Mike DeGagné
Karl Neubert
Bobby Ray
Christine Dowdall, University Secretary (Non-voting)

Regrets: Joanne Laplante
Paul Cook

Recording Secretary: Abby Blaszczyk, Executive Assistant, Office of the President

1. Call for Conflicts of Interest/Opening Remarks – Tom Palangio, Chair

The Chair called the meeting to order at 12:01 p.m. and called for conflicts of interest concerning any of the agenda items; no such declarations were made.

2. President's Update – Mike DeGagné, President & Vice-Chancellor

The President provided a brief sampling of his recent activities, which included a meeting with MPP Fedeli where a discussion about the Northern Sustainability Grant took place. The President remains optimistic that funding announcements from the government will be positive in this regard.

3. Appointment of Research Ethics Board Members

The Dean of Graduate Studies and Research reviewed the responsibilities of the Research Ethics Board (REB) as approved by the Tri-Council standards. With the increase in research activity at Nipissing, the REB is requesting that two faculty members be added to the board in order to review protocols. As a result, the following motion was brought forward:

Motion: *That the Executive Committee, on behalf of the Board of Governors, accepts the recommendation of the Provost and Vice-President, Academic & Research, to appoint the following individuals, with the terms as outlined, to the Research Ethics Board:*

- *Louela Manankil-Rankin, Associate Professor, School of Nursing (3 year term: September 2019 – June 2022, renewable) – Faculty Representative; and*
- *Prasad Ravi, Professor, School of Business (3 year term: October 2019 – June 2022, renewable) – Faculty Representative.*

*Moved by Karl Neubert; seconded by Marianne Berube.
Carried.*

4. Agenda for November Board Meeting

Dr. Mark Bruner, a faculty member in the Schulich School of Education and a Canada Research Chair, will present his ongoing research to the Board at the November meeting. Any suggestions for other agenda items should be forwarded to either the Board Chair or the President for consideration.

5. Other Business

The Joint Committee of the Board and Senate on Governance requires the appointment of one additional Board member. The first meeting of the committee is to take place prior to the next Board meeting; therefore, the Executive Committee is being asked to make the appointment on behalf of the Board.

Judy Smith has agreed to sit on this committee. Accordingly, the following motion was brought forward:

Motion: *That the Executive Committee, on behalf of the Board of Governors, appoints Judy Smith to sit as a Board representative on the Joint Committee of the Board and Senate on Governance.*

*Moved by Karen Barnes; seconded by Karl Neubert.
Carried.*

The meeting moved into closed session at 12:10 p.m.

Recording Secretary

Chair of Executive Committee

NIPISSING UNIVERSITY BOARD OF GOVERNORS

COMMUNITY RELATIONS COMMITTEE MEETING

OPEN SESSION

October 17, 2019

The Community Relations Committee of the Board of Governors met on Thursday, October 17, 2019 at 1:30 p.m. in the Nipissing University Board Room (F303).

Members Present: Karl Neubert, Committee Chair
Paul Cook
Fran Couchie
Mike DeGagné
Ryan Hehn
Jade Nighbor
Tom Palangio
Bobby Ray
Denyse Lafrance-Horning
Cheryl Sutton (non-voting)
Christine Dowdall, University Secretary (non-voting)

Regrets: Hannah Mackie
Rose Jawbone
Arja Vainio-Mattila (non-voting)
Shannon MacCarthy (non-voting)

Guests: Cristin Christopher
Casey Phillips

Recording Secretary: Maggie Daniel, Executive Assistant – Office of the President

1. Welcome/Call for Conflicts of Interest – Committee Chair, Karl Neubert

The Chair welcomed everyone to the first meeting of the year. He briefly outlined the purpose of the committee and gave an overview of what had been discussed last year.

2. Election of Committee Vice-Chair

As outlined in the committee terms of reference, a Vice-Chair is to be selected for the committee at the first meeting of the year. As a result, Fran Couchie agreed to assume this position.

3. Review of Committee Terms of Reference

The Committee Chair reviewed the Terms of Reference for the committee. It was noted that during the Governance Committee's review of the Board Bylaws, the word 'Aboriginal' will be changed to 'Indigenous' throughout the document, including in the terms of reference for this committee.

4. Review of Draft Annual Work Plan

The Chair reviewed the Annual Work Plan draft for 2019-20. A discussion around “Town and Gown” followed, with the committee hearing that Nipissing is moving away from the traditional Town and Gown approaches and toward more of a “Community Relations and Good Neighbor Relations in North Bay” approach. The Vice-President, Students, is taking the lead on this relationship with the City, and there have been a number of meetings over the past few months focused on keeping the community up to date on what is happening at the University and the College.

5. External Relations Update

The External Relations team is very pleased with the success of this year’s Homecoming. There was a concerted effort to engage with local alumni and community members. Homecoming is an example of a strategic engagement tool for the University to engage donors. This year, there was an effort to reach the target audience with both Facebook and radio ads. Moving forward, the team has identified measurement tools and key performance indicators to understand how awareness works in North Bay in regards to Nipissing initiatives.

During Homecoming, the Women’s Hockey Game Chancellor’s Lounge event was well attended and showed great community support with over 1,200 people in attendance at the game. The City of North Bay sponsored fireworks at the end of the hockey game, and the team was very pleased with the results of this collaboration.

Overall, the External Relations department has been reorganizing roles and splitting portfolios among staff. The department now has a Communications Manager and Digital Marketing Manager, creating a great collaborative environment. The team will be developing a community relations strategy to create more meaningful content and connection to the community. The Nipissing University Student Union (NUSU) has also been focusing on community engagement, and the University often works in partnership with NUSU to ensure representation at community events. It was noted that NUSU should be commended for their level of commitment regarding community engagement.

Moving forward, External Relations is looking to find meaningful ways to engage with faculty and share their projects and research with the community.

6. Other Business

There was a discussion regarding how External Relations can support sharing information about University initiatives with First Nations communities. Ultimately, this will help with student recruitment and will promote meaningful relationships with the University.

The Committee Chair stated that the engineering community group would like to re-engage with the University in the near future to continue the momentum that has been building around the potential for an engineering program at the University. The Director, External Relations confirmed that the Executive Team has been talking about this as well, and she will be reaching out to the community group in the near future to provide an update.

The meeting was adjourned at 2:27 p.m.

Recording Secretary

Committee Chair

NIPISSING UNIVERSITY BOARD OF GOVERNORS

FUNDRAISING COMMITTEE MEETING

OPEN SESSION

October 17, 2019

The Fundraising Committee met on October 17, 2019, at 2:30 p.m. in the Nipissing University Board Room (F303).

Members present: Bobby Ray, Committee Chair
Paul Cook
Mike DeGagné
Denyse Lafrance-Horning
Jade Nighbor
Tom Palangio
Tayler Sullivan
Stephen Tedesco
Kathy Wilcox
Cheryl Sutton (non-voting)
Christine Dowdall, University Secretary (non-voting)

Regrets: Joanne Laplante
Charlotte Foster (non-voting)
Arja Vainio-Mattila (non-voting)

Guests: Cristin Christopher
Casey Phillips

Recording Secretary: Maggie Daniel, Executive Assistant, Office of the President

1. Opening Remarks/Call for Conflicts of Interest – Bobby Ray, Committee Chair

The meeting was called to order at 2:35 pm. The Chair welcomed everyone and called for conflicts of interest with regard to any of the agenda items; no such conflicts were declared.

2. Election of Committee Vice-Chair

As outlined in the committee terms of reference, a Vice-Chair is to be selected for the committee at the first meeting of the year. As a result, Kathy Wilcox agreed to assume this position.

3. Review of Committee Terms of Reference

The committee terms of reference were circulated prior to the meeting. It will be highlighted in this year's review of the Board By-laws to clarify that the Vice-Chair position is to be filled by a non-constituent Board member. This is consistent with all the other standing committees. The documents will also be updated for consistency with the spelling of fundraising versus fund raising.

4. Review of Draft Annual Work Plan

The Annual Work Plan was reviewed, and it was noted that the plan is a working document that can be revised as the year progresses.

5. Advancement Update

The Advancement Team has a new Manager of Advancement, and two students have been hired to support Advancement initiatives. The student positions are focused on developing a system that will encourage them to work together to share good news stories from the University.

A Fundraising Policy will be rolled out in the coming weeks. The policy will ensure that the Advancement Office is included in any fundraising activities that pertain to University initiatives. This will aid in monitoring relationships and will ensure that activities are not overlapping with other initiatives and strategies.

6. Year-to-Date Donations Summary

The Annual Call Campaign is underway and is directed towards alumni with a targeted approach for initiatives such as athletics, research, departments and other areas. The purpose of the campaign is more than the solicitation of donations; it is an opportunity to engage with the alumni by providing them with updates about what is happening at Nipissing. This year will see a concerted effort to deepen the relationship with athletics, and alumni will be encouraged to join the Ten Thousand Coffees program.

It was noted that the past few weeks saw a significant increase in donations to the University's Nordic Skiing program due to the sudden passing of one of the team's athletes.

Other topics highlighted included the "Buy a Brick" program and receipt of the University's fourth largest endowment (and single largest scholarship) donation from the estate of Dr. Ilse Mueller.

The Sparrow Experiential Learning Centre launch event was held on Friday, October 4, 2019. The Centre provides a space where the School of Business can bridge the community and the University. The event was extremely well attended with members of the Sparrow family traveling from Southern Ontario for the event.

7. Alumni Program

In December, an announcement will be made regarding a donation from Nipissing University Alumni Advisory Board (NUAAB). Invitations will be going out in the near future.

The University is participating in the RBC/Ten Thousand Coffees program to connect our alumni to our students with mentorship opportunities. The user friendly platform allows us to measure engagement and supports group mentoring sessions between notable alumni and students.

Homecoming was very successful this year, with several events used as strategic engagement tools to reconnect with local alumni and community members. The weekend had more of a community focus, a shift from prior years where it was more student focused.

8. Campaign Update

The Advancement team is continuing to focus on major donors. Over the next year, the team will build capacity in the department based on augmented abilities, support of the President’s Office, an NOHFC intern and new student positions. The program is moving forward very quickly and the team is connecting prospective donors with engagement opportunities with the University.

A full rollout of the Capital Campaign is set to launch in two years.

The meeting was adjourned at 3:05 p.m.

Recording Secretary

Committee Chair

NIPISSING UNIVERSITY BOARD OF GOVERNORS

PLANT & PROPERTY COMMITTEE MEETING

OPEN SESSION

October 17, 2019

The Plant & Property Committee met on Thursday, October 17, 2019, at 3:30 p.m. in the Nipissing University Board Room (F303).

Members present: Tom Palangio, Board Chair
Mike DeGagné
Stuart Kidd
Toivo Koivukoski
Judy Smith
Stephen Tedesco
Cheryl Sutton (non-voting)
Christine Dowdall, University Secretary (non-voting)

Regrets: Joanne Laplante, Committee Chair
Rose Jawbone
Hannah Mackie
Shannon MacCarthy (non-voting)
Arja Vainio-Mattila (non-voting)

Guests: David Drenth
Casey Phillips
Renee Hacquard

Recording Secretary: Abby Blaszczyk, Executive Assistant, Office of the President

1. Opening Remarks/Call for Conflicts of Interest

The Board Chair called the meeting to order at 3:33 p.m. and called for conflicts of interest regarding any of the agenda items; no such declarations were made.

2. Election of Committee Vice-Chair

Stuart Kidd agreed to serve as Vice-Chair for the committee.

3. Review of the Committee Terms of Reference

The committee terms of reference were reviewed.

4. Review of Draft Annual Work Plan

The Draft Annual Work Plan was reviewed.

5. Capital and Construction Update

The Director of Facilities provided a capital and construction update. The presentation, which is appended to the PDF version of these minutes, included updates on the Student Centre construction project, the teaching hub and a new outdoor classroom.

A discussion and review of an easement application took place. The request is for an easement on Nipissing’s Larocque property across the road from the main campus. Further updates will follow as they become available.

6. Other Business

There was no other business.

The meeting was adjourned at 4:25 p.m.

Recorded by: _____
Executive Assistant, Office of the
President

Approved by: _____
Committee Chair



Plant & Property
Committee Meeting
October 2019

Plant & Property Committee Meeting

CAPITAL & CONSTRUCTION

1. Capital Update
2. Student Centre Construction
3. Teaching Hub
4. Outdoor Classroom
5. Easement Application Request

Capital Update

School of Business

Sparrow Experiential Learning Space

- Donor funding from the Sparrow family was put towards renovation costs to create a new experiential learning space operated by NU School of Business

Project Description:

- Renovate spaces to include all required infrastructure, furniture, and A/V technology

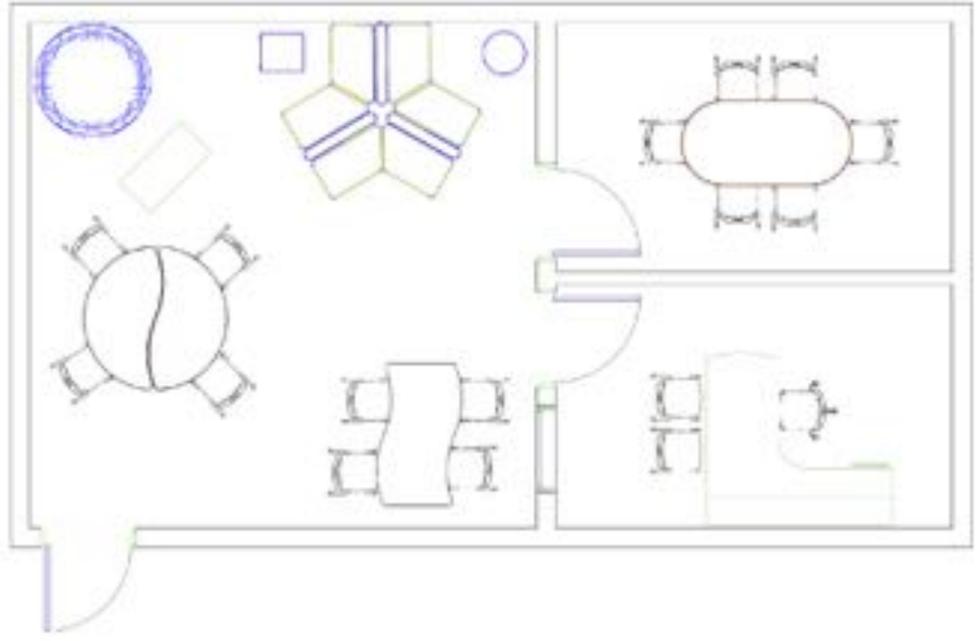


Capital Update



Sparrow Status Update

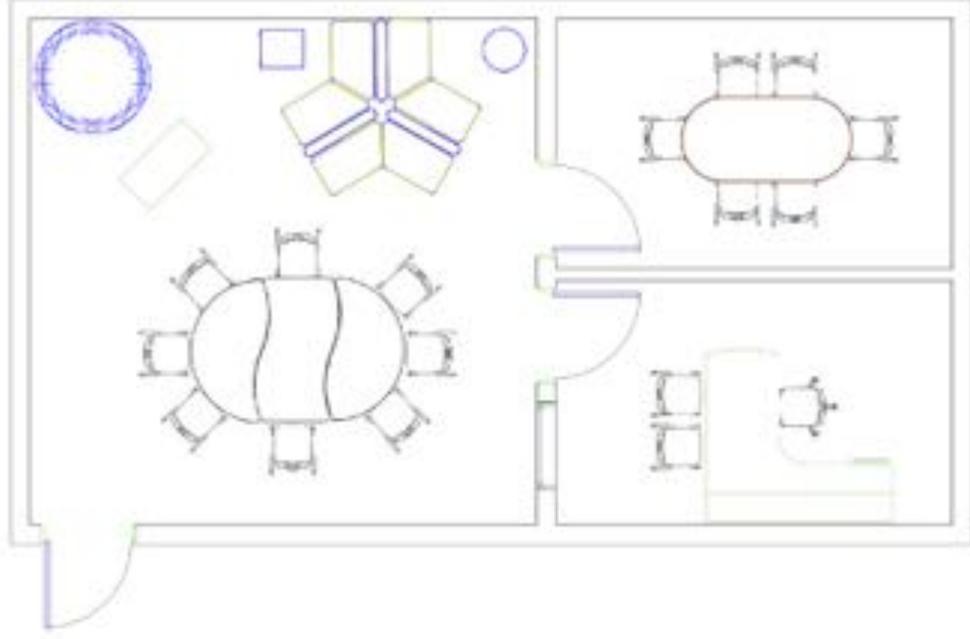
- Consultant: Bertrand Wheeler Architects
- Contractors: Tambeau Const LTD
- Status: Renovation is complete
- Furniture ordered and arriving in mid - November
- Space will be managed by the School of Business



NIPissing UNIVERSITY - Student Breakout Spaces

Project number	JC11310
Date	June 30, 2019
Drawn by	Paul Barnett
Checked by	Richard McDeugal
Scale	1/4" = 1'-0"

06/30/19 2:47:48 PM



NIPISSING UNIVERSITY - Student Breakout Spaces

Project number	JC11310
Date	June 30, 2019
Drawn by	Paul Barnett
Checked by	Richard McDeugal
Scale	1/4" = 1'-0"

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Capital Update

Immersive Classroom:

- New Shared funding of close to \$300k over a 3 year period to create new 'Immersive Classroom' spaces
- Granted to Lakehead, Nipissing, and Algoma Universities.

Project Description:

- Renovate spaces to include all required infrastructure, furniture, and A/V technology
- UTS is leading the project effort with initial layout designs completed
- Hardware acquisitions complete

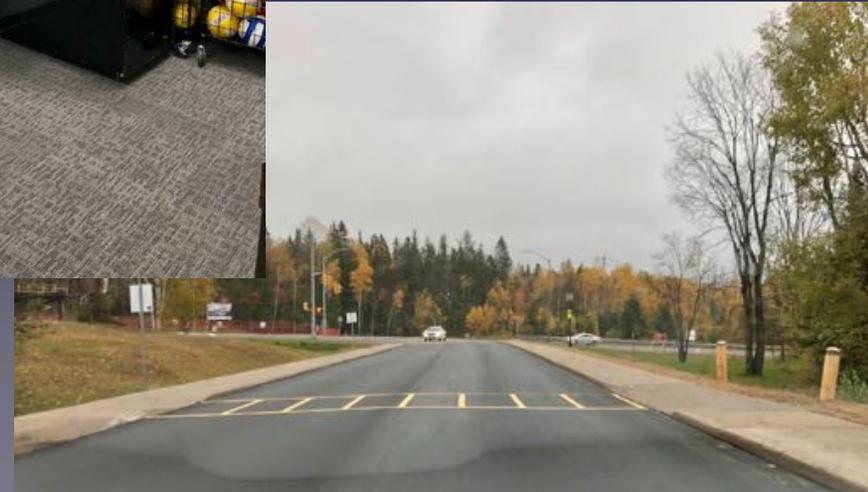


Capital Update

Shared Projects

Project List Includes:

- Campus Gas Infrastructure - COMPLETE
- A-Wing Elevator - Underway
- Weaver Auditorium Seating - COMPLETE
- Driveway Paving - COMPLETE
- Campus Outdoor Lighting - Underway
- Shared Gym Gender Neutral Changeroom - Underway



Capital Update

Shared Projects

Project List Includes:

- Pond Remediation Project - Underway
 - Re-Assessment of dam is near completion with JL Richards Consulting
 - Informal review with OPG dam expert complete











Student Centre

NUSU/NU Student Centre

Project Description

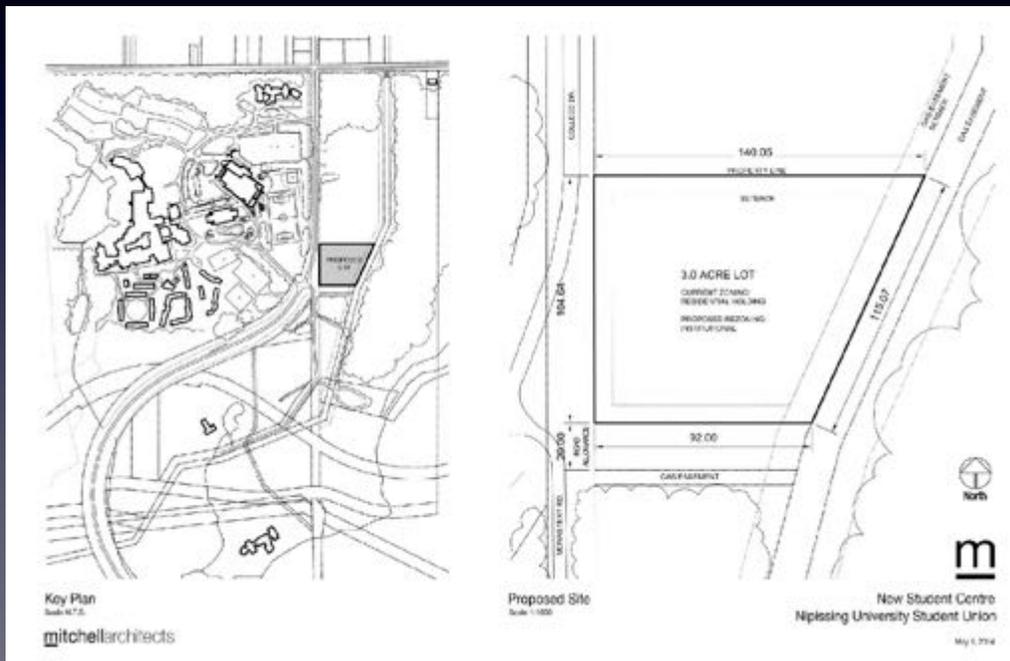
- Construction of a new 32,000 sqft building on NU Larocque property
- Project scope: construct new facility complete with parking and landscaping







Student Centre



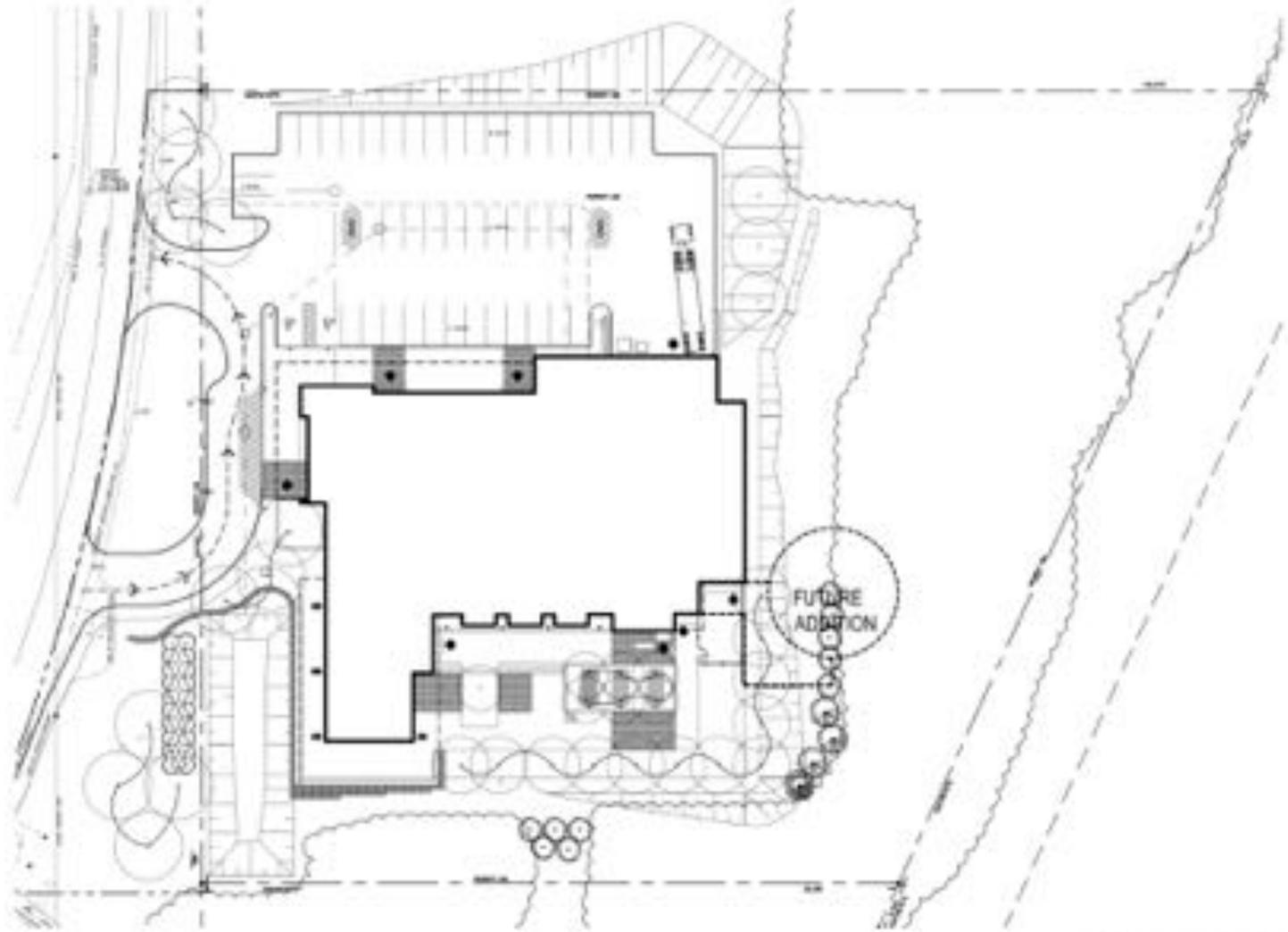
Status Update

- Consultant: Mitchell Jensen Architects
- Contractors: Kenalex
- Status: Lots of progress since May update
- Structural Steel 90% complete
- Concrete pours 90% complete
- Stairwells installed
- Roofing underway
- Goal to have enclosed before snow
- Ongoing conversation about completion date



Note:
 Line 5 Form Foundations is on the critical path.
 Completion is 3 weeks later than originally scheduled.
 The additional unanticipated volume of rock and severe winter prevented work along the East wall at bed rock from proceeding.
 Had this work been accomplished schedule would have been maintained.

Substantial performance was July 31, 2020. **Revised to Aug 21, 2020.**
 Total performance was August 21, 2020. **Revised to September 14, 2020.**



mitchellarchitects



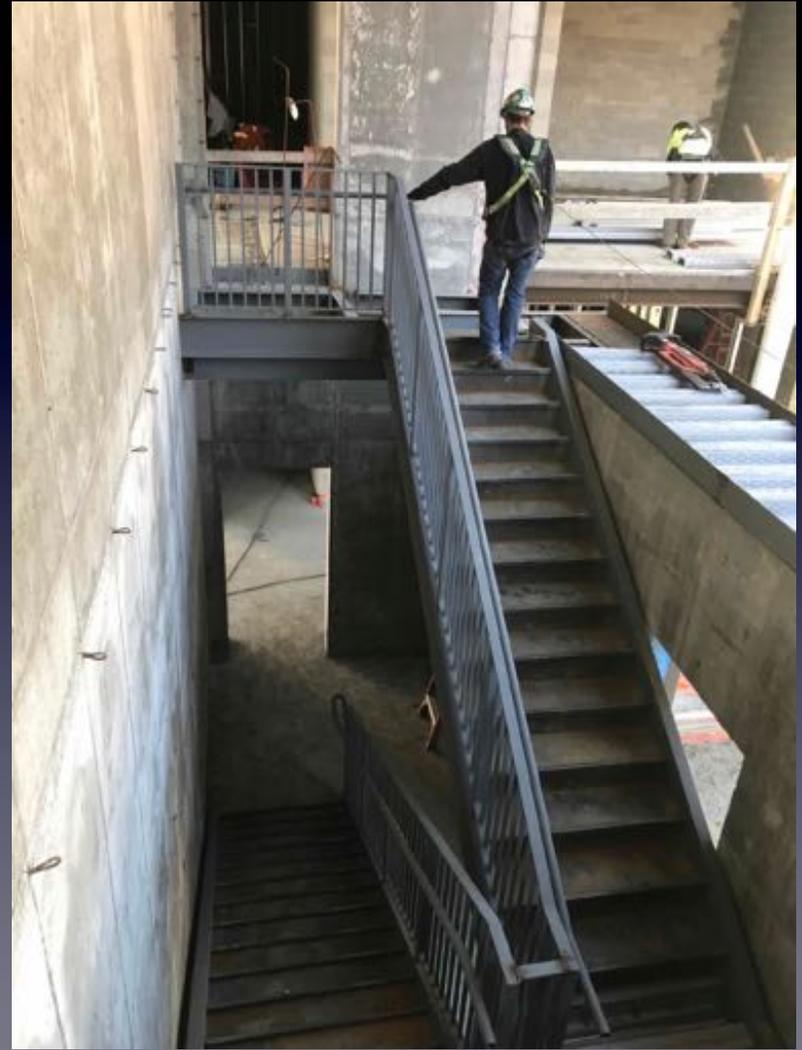
Site Plan
Nipissing University Student Union

August 2014









The Teaching Hub

Project Description

- Development of a new centrally located space focused on pedagogy development using the latest technology and tools
- Project scope: renovate an existing space adequate to provide occupancy for the Dean of Teaching and related positions as well as for flexible program delivery and review.

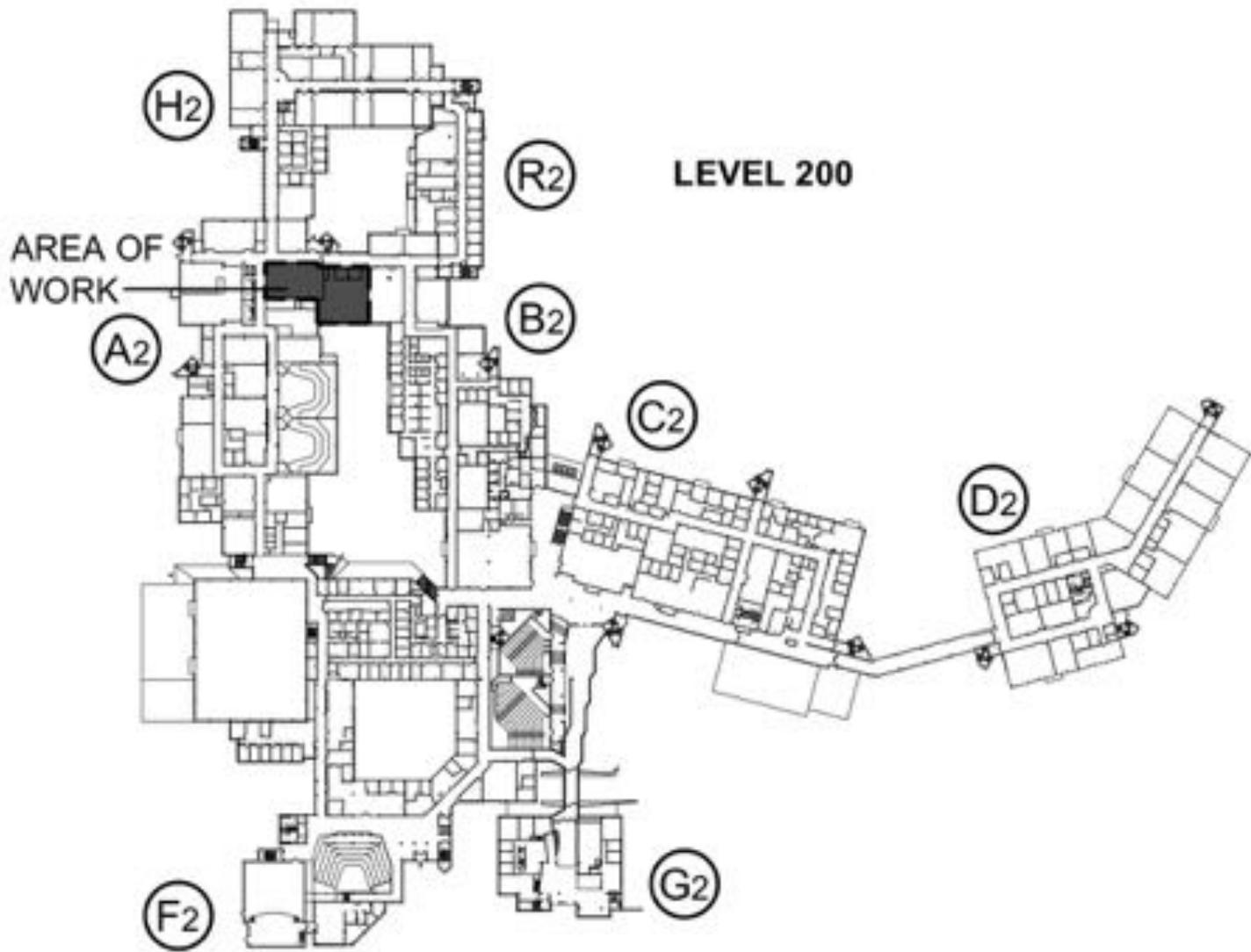


The Teaching Hub



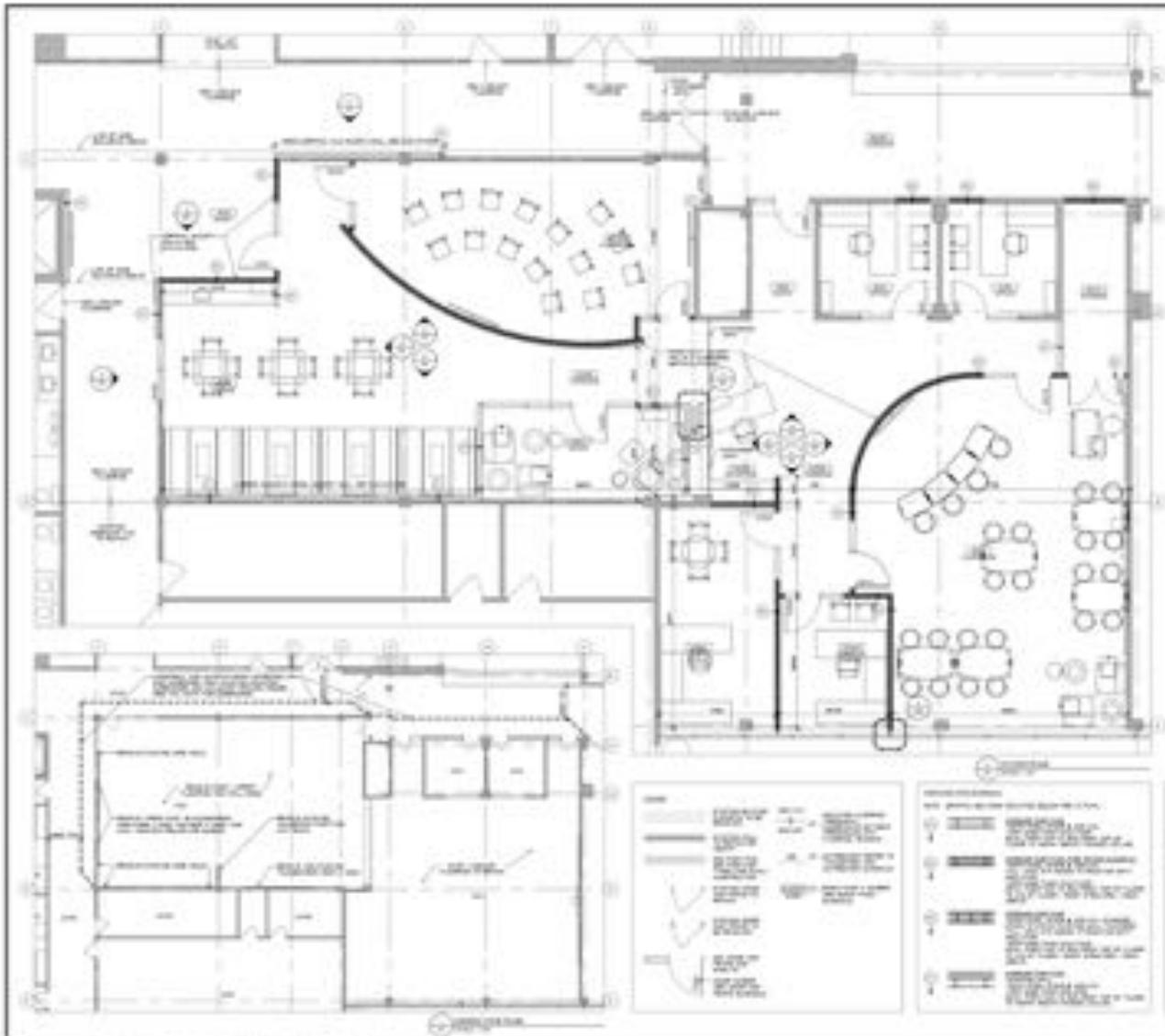
Status Update

- Consultant: Bertrand Wheeler Architecture Inc
- Contractors: Venasse Const Group LTC
- Status: Tender was awarded and significant progress to date
- Technology proposal is awarded and ready to order
- Infrastructure 90% complete
- Framing 90% complete
- Finishes to start shortly
- Furniture options under evaluation









Notes:

1. The building is designed to be a multi-functional space, suitable for both office and public use.
2. The layout is designed to maximize natural light and ventilation.
3. The furniture is designed to be flexible and adaptable to different uses.
4. The building is designed to be energy-efficient and sustainable.
5. The building is designed to be accessible to all users.

Legend:

- Office
- Meeting Room
- △ Reception
- ◇ Conference Room
- ◇ Dining Area
- ◇ Lounge
- ◇ Staircase
- ◇ Elevator
- ◇ Corridor
- ◇ Wall
- ◇ Column
- ◇ Door
- ◇ Window
- ◇ Furniture




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 Fax: +1 212 691 1001
 Email: info@barkasandwheeler.com
 Website: www.barkasandwheeler.com

A1







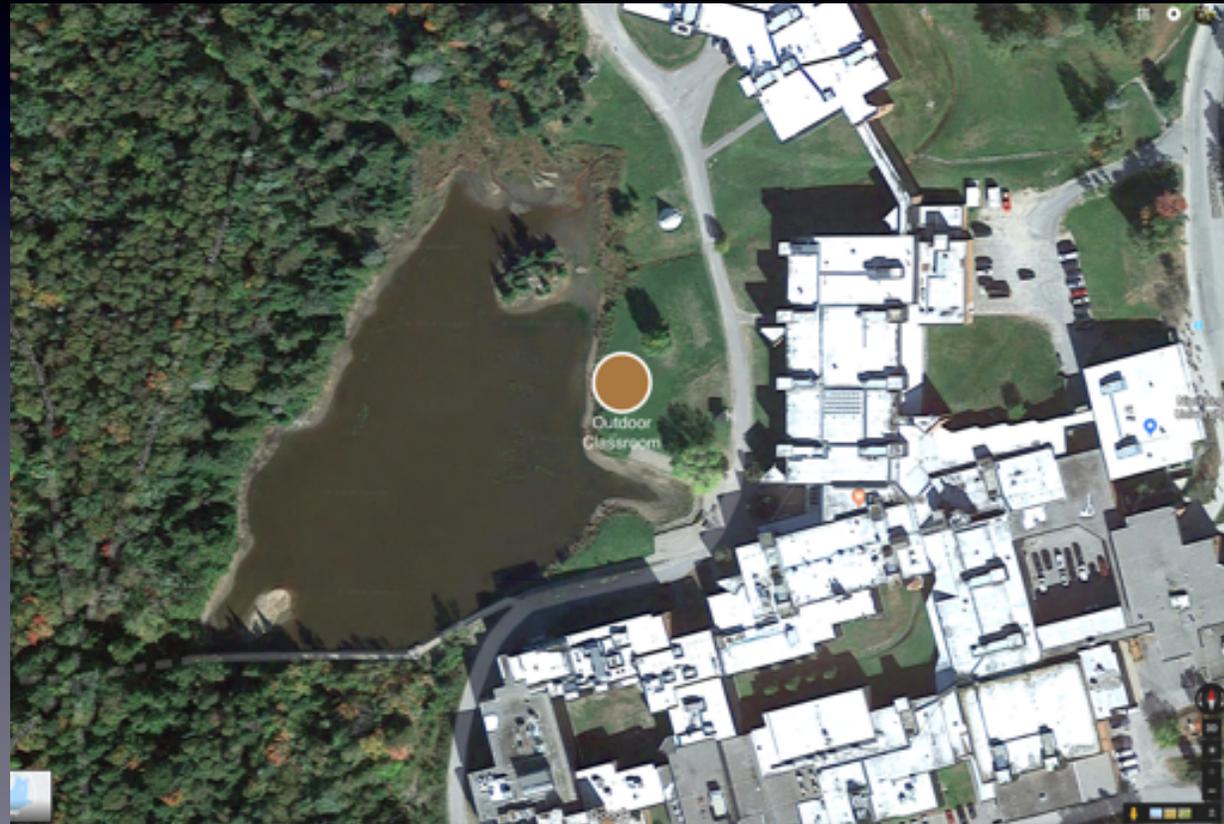




Outdoor Classroom

Project Description

- Design and Construction of a new outdoor program delivery space on campus
- Project scope: build a new facility that provides a connection to the outdoors with the ability to host students as well as campus visitors.



Outdoor Classroom



Status Update

- Consultant: Mitchell Jensen Architects
- Contractors: TBD
- Status: Evaluating Survey and Geotechnical reports
- Construction drawings for tender are being prepared

Outdoor Classroom







Easement Application Request

Description

- Paul Goodrich of *Goodrich Goulet Planning & Survey LTD* on behalf of land owner (Millford Development) holding property East of NU Larocque Farm are requesting our consideration of an easement for a servicing line to provide water, sanitary sewer, and storm sewer services.
- Interested in accessing most southern portion of property for connecting to city water and sewage at bottom of escarpment
- Proposal includes no cost to NU with agreement on future fees should NU wish to connect supporting further development





END

Nipissing University Alumni Advisory Board (NUAAB)
Report to the Nipissing University Board of Governors
November 2019

The NUAAB held their annual retreat on November 2nd. The weekend included a social gathering at the Women's Volleyball game on Friday night, followed by a day of strategic planning on Saturday. Areas of focus included Homecoming, board recruitment and engagement and alumni communication. The strategic plan will be presented to the NUAAB in January.

The NUAAB would like to remind alumni to join the NU Café if you haven't already. This networking and mentorship platform connects, staff, faculty, students and alumni to engage in meaningful career focused conversations. It's free to join and we have a goal of 600 alumni and students by the end of the academic year. Visit the hub at www.nipissingu.ca/nucafe.

Four new members have been added to the board to fill vacancies. We are pleased to welcome Dawn Lamothe, Nathan Snider, Hugh McDermid, and Laurel Muldoon to the board. The new members bring with them a variety of experiences in industry, areas of study, and community involvement.

Due to Jade Nighbor's recent promotion to a position in External Relations at Nipissing University, she will be stepping down from her role as Nipissing University Alumni Advisory Board President. She wanted to share the following note with the Board:

"I am extremely proud of the great strides the alumni board and the advancement team have made together over the past four years. The major gifts given to the University this year total \$350,000 and will stand out to me forever. This gift will not only create a lasting impact for students in the areas of academics, athletics, student life, and community engagement, but also serves as a legacy for alumni who have come before them. With the addition of four strong new board members, I am confident in the direction moving forward and will continue to support alumni initiatives however I can. Since becoming president in 2018, I have also had the wonderful pleasure of getting to know the members of the Board of Governors and wish everyone the best of luck in your endeavours. Please stay in touch."

The NUAAB wishes everyone a very safe and happy holidays and will meet again on January 21, 2020.